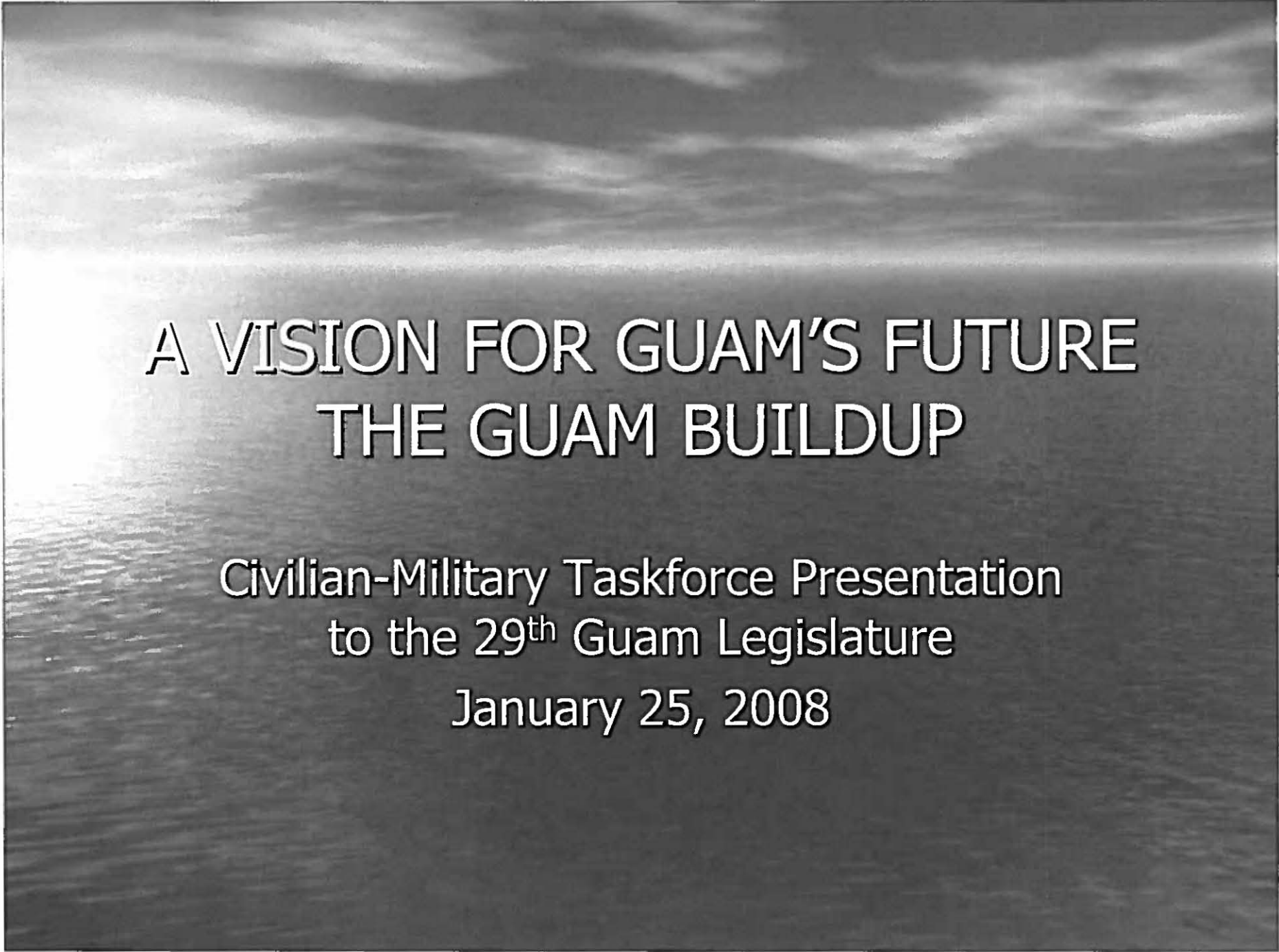




A VISION FOR GUAM'S FUTURE THE GUAM BUILDUP

Civilian-Military Taskforce Presentation
to the 29th Guam Legislature

January 25, 2008

MISSION STATEMENT

The *Guam Buildup*: CMTF shall serve as the "Team Guam" organization advocating for the needs of the people of Guam through the development and implementation of the "Guam Buildup Master Plan" for manageable and sustainable improvements and increases in the physical, social and financial infrastructure of the island and foster sustainable regional economic development.

VISION STATEMENT

Over the next 20 years, using the military expansion as a catalyst, Guam will nurture sustainable economic development that will provide a higher quality of life for all the people of Guam, sustain adequate health, safety, education and workforce development, and all vital services necessary to support the needs of the people of Guam, while safeguarding and promoting Guam's culture and environment.

GOALS

- Serve as the focal point for all Guam Buildup planning and implementation.
- Maximize and capitalize on positive effects of buildup opportunities while mitigating potentially adverse effects.
- Develop an integrated "Guam Buildup Master Plan" that maximizes opportunities for the people of Guam, to include plans for local preparations for the military expansion.
- Identify resources requirements (labor, infrastructure, finance, land and others) to facilitate buildup.
- Engage Public and private sector participation and support.
- Foster stronger civilian-military relations.
- Strengthen communications with DOD and other federal agencies.
- Identify and acquire federal funding and other funding to meet buildup cost requirements.

TASKFORCE MEMBERSHIP

Governor of Guam, Chairperson

Lt. Governor of Guam, Co-Chairperson

Speaker of the Guam Legislature

Legislative Chairpersons:

Committee on Finance, Taxation and Commerce

Committee on Tourism Maritime, Military and Veterans affairs

Committee on Health and Human Services

Committee on Aviation, Immigration, Labor and Housing

Member of Legislative Minority

Guam's Delegate to Washington D.C.

Chairperson, Consolidated Commission on Utilities

Representative, Armed Services Committee, Guam Chamber of Commerce

Two members from the community appointed by the Governor

President, Mayors Council

Representative, Guam Board of Realtors

President, GHRA

Representatives from the various military commands.

GUAM BUILDUP SUPPORT

- BSP is the lead coordinating agency responsible for managing and housing all data and statistics compiled by the Government of Guam relative to the impact of the military expansion and compile and house all CMTF reports and prepare presentations related to the buildup.
- GEDCA will be responsible to conduct an "Economic Impact Study" relative to the buildup, inclusive of existing tax base and impact of increased economic activity. Also, offer recommendations to strengthen Guam's tax structure to maximize government revenue to meet the growth in demand for government services.
- GSC will be the central point of contact with Government of Guam and federal agencies regarding grant related funding for the military expansion.

ACCOMPLISHMENTS

- Establishment of 11 Subcommittees comprised of government, businesses, NGOs, and private citizens that have addressed community related issues and concerns.
- Submitted Scoping Comments for DOD EIS.
- Completed 2 needs assessments.
- Participation in GIF.
- Established an open line of communication with the military.
- Outreach radio and village program.
- Obtained OEA Grant.
- Greater federal agency engagement.
- Governor opened door for participation in IGIA and FRC.
- Contributed to the KPMG report.

CHALLENGES

- Extent of build up is still unknown.
- Cost of build up is still unknown.
- Aggressively pursue federal funding in support of Guam build up.
- Tyranny of distance (time differences, travel costs, etc.)
- Federal agencies with minimal knowledge of build up.

GUAM BUILDUP SUBCOMMITTEES

- Health and Social Services
- Public Safety
- Education
- Labor
- Ports and Customs
- Economic Development
- Infrastructure
- Housing
- Social and Cultural
- Environment
- Natural Resources



Health & Social Services

J. Peter Roberto
Chair

Mission Statement

- "To provide critical analyses and recommendations concerning local medical, surgical, dental, nursing, allied health, mental health, public health, social and community based outreach services; as related to the proposed increase in military and civilian populations over the next 5 years."

Member Organizations

- Department of Public Health & Social Services (DPH&SS)
- Guam Memorial Hospital Authority (GMHA)
- Department of Mental Health & Substance Abuse (DMHSA)
- Department of Integrated Services for Individuals with Disabilities (DISID)
- Office of Senator Frank Blas, Jr.
- Health Partners, LLC
- Guam Nurses Association
- Nat'l Assn. of Social Workers, Guam Chapter
- Guam Veteran's Clinic
- U.S. Naval Hospital
- Non-profit Social Service Organizations:
 - Catholic Social Services
 - Sanctuary, Inc.
 - Erica's House
 - VARO

Issues, Challenges, & Concerns

- Strengthening Workforce Capacity: Acquisition of critical staffing, training and development and retention.
- Capital Improvement: Facility expansion and new building construction, equipment acquisition and upgrades
- Increase Funding for Infrastructure and Services: Increase federal grant formula, lift Medicaid cap, increase Medicare discharge reimbursement for hospital.
- Regulation, Licensing and Insurance

National - Regional Cooperative Network

- U.S. Department of Interior: Inter-Governmental Insular Affairs(IGIA) Health and Education Workgroup.
 - Lead: U.S. Department of Health & Human Services
- Region IX Federal Regional Council.
 - Lead: Office of Pacific Communities

2007 Year End Accomplishments

- Impact Assessment Survey
- Needs Assessment Report
- 4 Priority Areas Established

2010 Initial Budget Numbers

- Public Health & Social Services
 - 50 Million
 - New Construction of DPHSS Building
 - PHSS and DEH Staffing
- Guam Memorial Hospital Authority
 - 70 Million
 - New Expansion / Construction
 - Medical Equipment

Public Safety

Chairperson:

Christopher Duenas, DYA

Co-Chair:

Paul Suba, GPD

Mission Statement:

Public Safety Subcommittee is a well-seasoned collection of experts from local and military public safety organizations aimed at strategizing, coordinating and implementing the best possible public safety services for the local and military communities of Guam. As an unprecedented amount of population growth will take place in the coming years, we will provide high quality services with integrity, professionalism and respect through Guam's rich tradition of institutional knowledge and expertise from a cross-section of public safety officials and personnel.

Members

Department of Youth Affairs

Guam Police Department

Guam Fire Department

Unified Judiciary

Public Defenders Office

Department of Corrections

Guam Customs & Quarantine

Guam Homeland Security

Military Police



**Unified
Judiciary**



**Military
Police**

Issues & Concerns

- Grant funding being requested at the highest levels of the federal government.
- A unified effort across all public safety agencies to support the construction of a northern courthouse.
- The need for Customs & Quarantine to increase their staffing levels by 30 officers by FY2009.

Accomplishments to Date

- All Public Safety entities completed needs assessments for the Pre-Construction Phase and beyond.
- Customs and Quarantine has requested a state of the art X-Ray Machine for cargo inspection to improve efficiency at the Port Authority of Guam.
- The Guam Police Department is at the forefront to push for FY2009 federal grant funding to recruit at least 50 uniformed officers for 2009.

2010 Initial Budget Numbers

- Public Health & Social Services
 - 50 Million
 - New Construction of DPHSS Building
 - PHSS and DEH Staffing
- Guam Memorial Hospital Authority
 - 70 Million
 - New Expansion / Construction
 - Medical Equipment

What are your concerns regarding the effect of the buildup?

There will be a wide range of effects from the military buildup however issues surrounding Public Safety are especially important. Many families will migrate from the Freely Associated States of Micronesia to Guam while others from the U.S. mainland will arrive on island to search for employment and other business opportunities. The rapid population growth will mean an urgent need for more uniformed Police Officers, Firemen and associated equipment. The Adult and Youth Correctional Facilities will also see an accelerated demand in their operations as the population growth will tap their resources. Customs and Quarantine will also experience a workload of at least seven times the present workload due to the increase of cargo inspections and processing of inbound passengers at the Guam International Airport. The Judiciary of Guam also anticipates an increase in caseloads as a result of the population growth.

What are your plans to provide support infrastructure in the following areas?

(f) Which are the "hot" buttons? Discuss.

The "hot" button issues surrounding Public Safety include the protection of the general public with a special interest of protecting the women on island. Reports from Okinawa have indicated high rates of violent crimes against women. Another major issue is the policing of Guam's community and the manpower required to provide and maintain law and order. A robust police presence in the community as well as a highly visible Homeland Security force will assist to ease the anxiety among the local residents.

Funding challenges? Where are you getting money?

Under Public Safety, the funding needs for personnel and related equipment is estimated at nine million dollars (\$9,000,000.00) per year for least four (4) fiscal years beginning with FY 2009. Capitol needs for buildings and other related equipment are attached for review.

For Public Safety, all departments and agencies have submitted their comprehensive needs assessments with the summary needs for the Pre-construction phase.

The exact amount of financial assistance needed is still being compiled however the above-estimate of nine million dollars (\$9,000,000.00) for at least four (4) fiscal years beginning FY 2009 will allow for public safety services to make great strides in providing an immediate increase in manpower and purchasing related equipment.

Public Safety.....page 4

Funding

Projected funding request
for FY09-FY12:

- Minimum **12%** above
current local funding
level.

Example: Guam Police Department FY2009 Budget

Guam Police Department FY 2009 Military Build Up

A. Personnel – Please refer to attach staffing pattern for FY 2009. All mandatory compensation reflected	
TOTAL PERSONNEL	\$ 1,345,629
B. Fringe Benefits – Please refer to attach staffing pattern for FY 2009	
TOTAL FRINGE	\$ 591,416
C. Contractual – Itemized contractual requirements: Contract with education institution for classes, and to have police badges made, issued upon graduation.	
TOTAL CONTRACTUAL	\$ 344,250
D. Supplies – Itemized list is attached, are items that Guam Police Department require for Police Officers.	
TOTAL SUPPLIES	\$ 75,330
E. Drug Testing – Required Drug Testing as required by local mandate	
TOTAL DRUG TESTING	\$3,600
F. Equipment – Funds under this category will provide officers with required Gun and Radio.	
TOTAL EQUIPMENT	\$589,500
G. Miscellaneous – This category funds the officers with clothing allowance at \$400 or what is mandated by the budget law.	
TOTAL MISCELLANEOUS	\$ 36,000
H. Capital – This will cover patrol cars and police motorcycles to be provided to the precincts to assist with the additional officers.	
TOTAL CAPITAL	\$ 2,250,000

EDUCATION

Chairperson: David Okada, UOG

Members (Education):

UOG; GCC; DoDEA; GPSS; AAFB Education Office; St. John's School; Guam Ministry Assn; Harvest Christian Academy; Catholic Schools; Navy College Office; 29th Guam Legislature Senators; Governor's Office Appointee; VP Library Association.

Mission:

The subcommittee on Education will document and review, assess, benchmark, and develop recommendations that are supportive of the goal of maintaining quality, accessible education island-wide (public, private, and DoDEA) at all levels (K-18) as planned military growth and island-wide population growth occur.

Facts and Assumptions

CMTF Education Sub-committee

✓ Military (14,560) + Dependents (11,630) = 26,190.

➤ Dependents = 7,560 adults, 4,070 K-12.

✓ Private Schools will not expand until definite clarity of stable enrollment is predictable/sustainable.

✓ Outside the fence population growth = 20,000.

➤ GPSS = (K-12)

➤ GCC = (higher education)

➤ UOG = (higher education)

✓ DoDEA will take care of military/eligible DoD Civilians and their dependents for K-12.

Analysis Impact

CMTF Education Sub-committee

- ✦ DoDEA = 6 new schools = 417 new personnel.
- ✦ GPSS = 6-9 new schools = 443 to 712 new personnel.
- ✦ Potential for GPSS personnel migration to DoDEA and Private Schools.
- ❖ GCC/UOG's pers/facilities shortages hinders ability to surge to meet increased workforce/community needs.
- ❖ Enrollment increases (GCC = 484, UOG = 745) will place additional overloads on limited pers/facilities.
- ❖ Cannot get to "Step 2" until "Step 1" actions are done or brought to a certain level to close gap.

Estimated Financial Impact

(1 of 2)

PERSONNEL – (Dollars in mil)

Institution	Faculty	Est Faculty Cost	Support Ranks	Est Spt Ranks Cost	Total Pers	Est Total Pers Cost
	341 -	\$16.5 -	243 -	\$7.9 -	584	\$24.4
Total	503	\$24.1	350	\$11.3	853	\$35.4

FACILITY & COLLAT EQUIP/SUPPLIES - (Dollars in mil)

Institution	Est Start-up Funding	Areas Impacted - Now and FY2010/12
Total	\$148.8 -	Facilities and Collateral

Estimated Financial Impact

(2 of 2)

CMTF Education Sub-committee

❖ **Estimated Financial Impact does not include:**

- 👎 Transportation/buses
- 👎 Outsourced Capital Construction/Equipment Maintenance/Security/Trash/Repairs
- 👎 Utilities
- 👎 Administrative contracts (i.e. copier machines)

Issues/Concerns

CMTF Education Sub-committee

- Obtaining more information on type and quantity of workforce needs for GCC/UOG to assess impact.
- Working on “Step 1” action items to close gap with “Step 2” of military expansion impacts.
- Identifying funding sources to support increases in facilities/personnel.
- ❖ Aligning the timing of producing a trained workforce with ability to hire due to funding shortages.
- ❖ Identifying sustained funding for post-construction increases in facilities/personnel/contracts.

Actions to Date

CMTF Education Sub-committee

- ✦ Participates in Labor, HSS, and Environmental sub-committee meetings (on-going).
- ✦ Participated in the DOI IGIA Working Group HHS/Education Sessions (Aug 2 & Nov 19, 07).
- ✦ Provided input/updates to the two needs assessment reports (Jul & Nov 07) and KPMG Report (Oct 07).
- ❖ Participated in the Village Visits at Agana Heights, Santa Rita, and Dededo (Dec 4-6, 07).
- ❖ Participated on K-57 Talk Show covering Education with Tony Lamorena (Dec 11, 07).
- ❖ See handouts for actions done by institutions.

Next Steps

CMTF Education Sub-committee

- ❖ Invite Senators to be part of our sub-committee.
- ❖ Establish an update process for the Senators at large.
- ❖ Obtain feedback from GPSS, GCC, and UOG on their list of next steps (see handouts).
- ❖ Address GAO questions, meeting on Jan 31, 08.
- ❖ Address DOI IGIA issues, meeting on Feb 26, 08.
- ❖ Speak at rotary meeting (by invitation).
- ❖ Speak to the Village Mayor's Council.
- ❖ Update estimated start-up budget with FY2009 adjustments from respective institutions.



Labor Sub-Committee

- **Vision Statement**

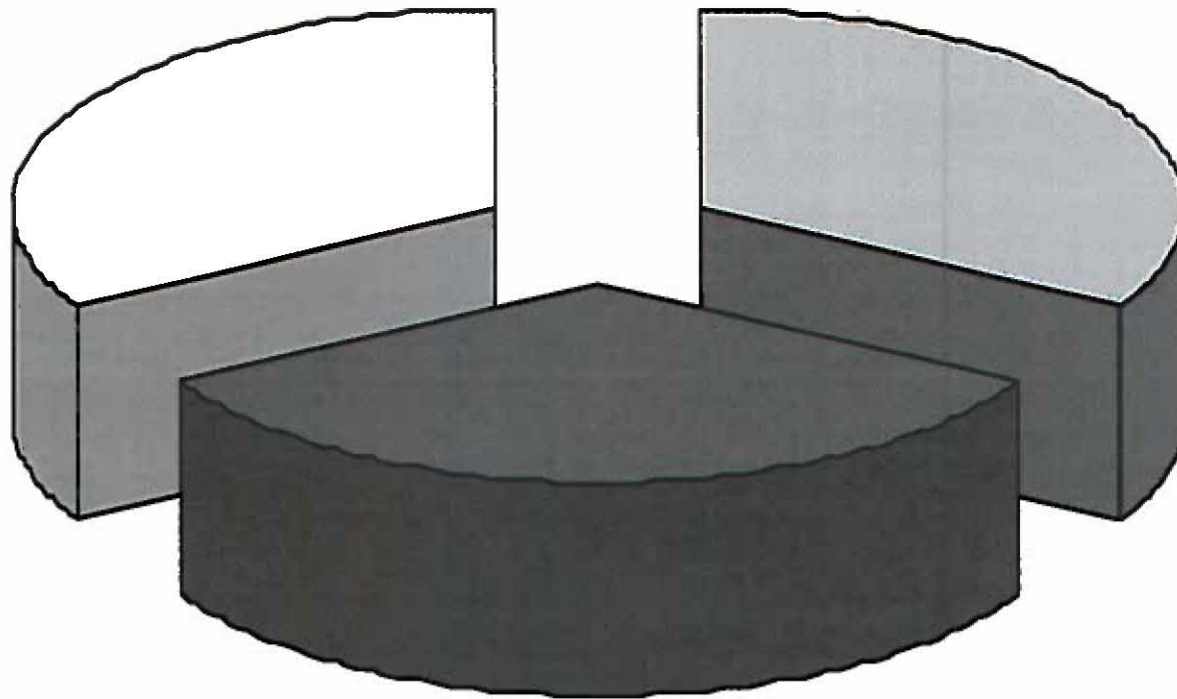
To provide leadership, strategic guidance, and resources valuable to the Workforce Investment System.

- **Mission Statement**

To improve the quality of life of Guam's citizens by maximizing their potential for employment in a competitive economy.

Regional Economies

Inter-A
(2/A)



Inter-Agency Group for Insular Areas (IGIA)

POA&M Status:

1. Needs Assessment
2. 500 workers per year
3. Boot camps set up on Guam and surrounding states
4. Foreign labor processing
5. DOS Regional Training Initiatives to look at issue at a regional level
6. Outreach to US eligible labor
7. Modeling a dynamic perspective prevailing wage rate

Fiscal Efforts:

1. FY09 - \$15 million
 - \$10.5 million for apprenticeship programs
 - \$4.5 million for boot camps
2. FY10 - \$30 million
 - \$21 million for second year apprenticeship programs
 - \$4.5 million for second year boot campus
 - \$5.5 million for additional administrative fees

Federal Regional Council (FRC)

- **US Department of Labor**
 - Alien Labor Certification (\$48,660)
 - OSHA (\$273,000)
 - Bureau of Labor Statistics (\$177,175)
 - Older Worker Program (\$972,700)
 - Workforce Investment Act (\$4,064,486)
 - Wagner-Peyser Act (\$326,555)
- **Corporation for National and Community Service** (\$1,580,126)
- **TOTAL: \$7,442,702**

Western Micronesian Chief Executives (WMCE)

Regional Workforce Development Council (Guam, CNMI, Republic of Palau, FSM)

- Region 5 Year Strategic Plan
- Administrative Functions
- Power of e4
 - Education
 - Employment
 - Economic Development
 - Ethics

GDOL/AHRD Statistics

- Job Bank Utilization
- H2B Visa Data
- Fiscal Stewardship

Job Bank Utilization

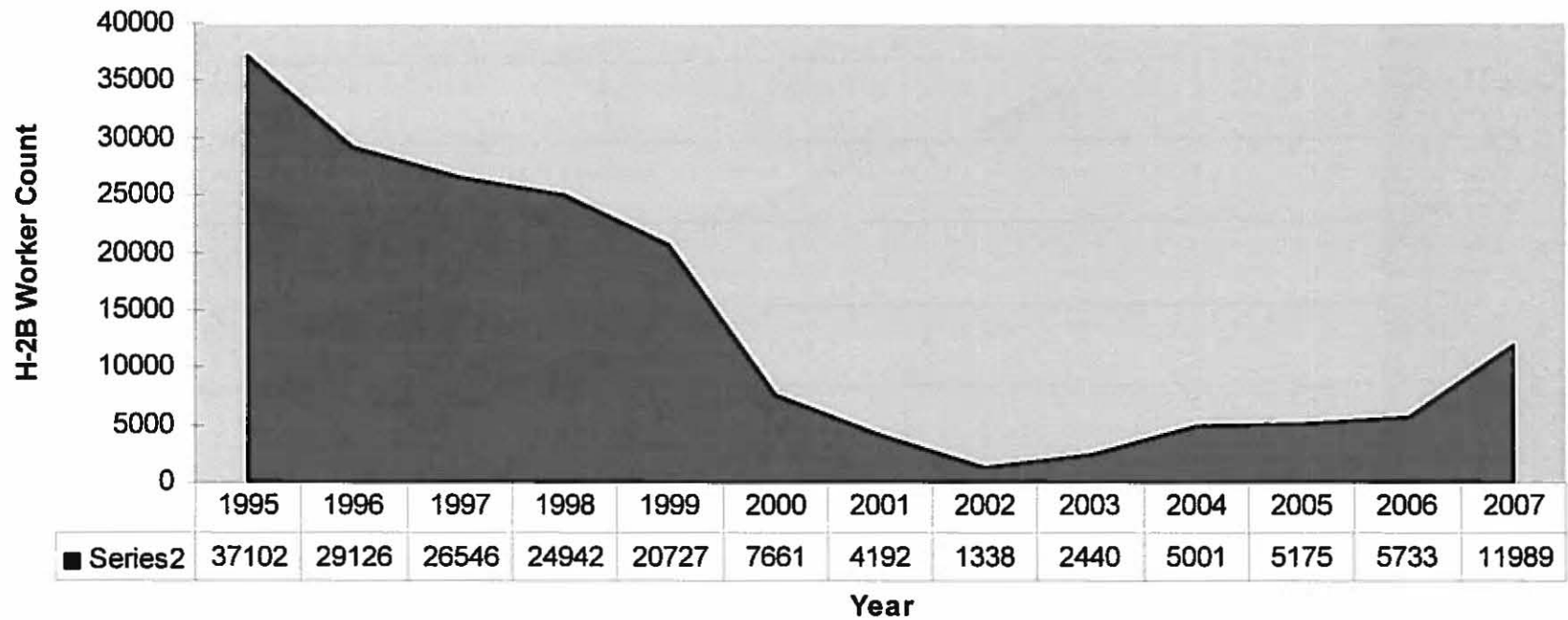
Job Bank Utilization - 2007		
Month	Unique Visitors	Number of Visits
January	3437	7297
February	3254	6063
March	4172	7634
April	4241	7868
May	5514	11022
June	5536	10726
July	5947	10375
August	5620	10703
September	5978	12452
October	6079	16875
November	6381	17678
December	6470	14477
TOTAL	62629	133170

Job Bank Utilization

Number of "Unique" Visitors	62,629
Number of Visits	133,170
Number of "Hits"	5,121,374
Number of Internet Applicants	10,135

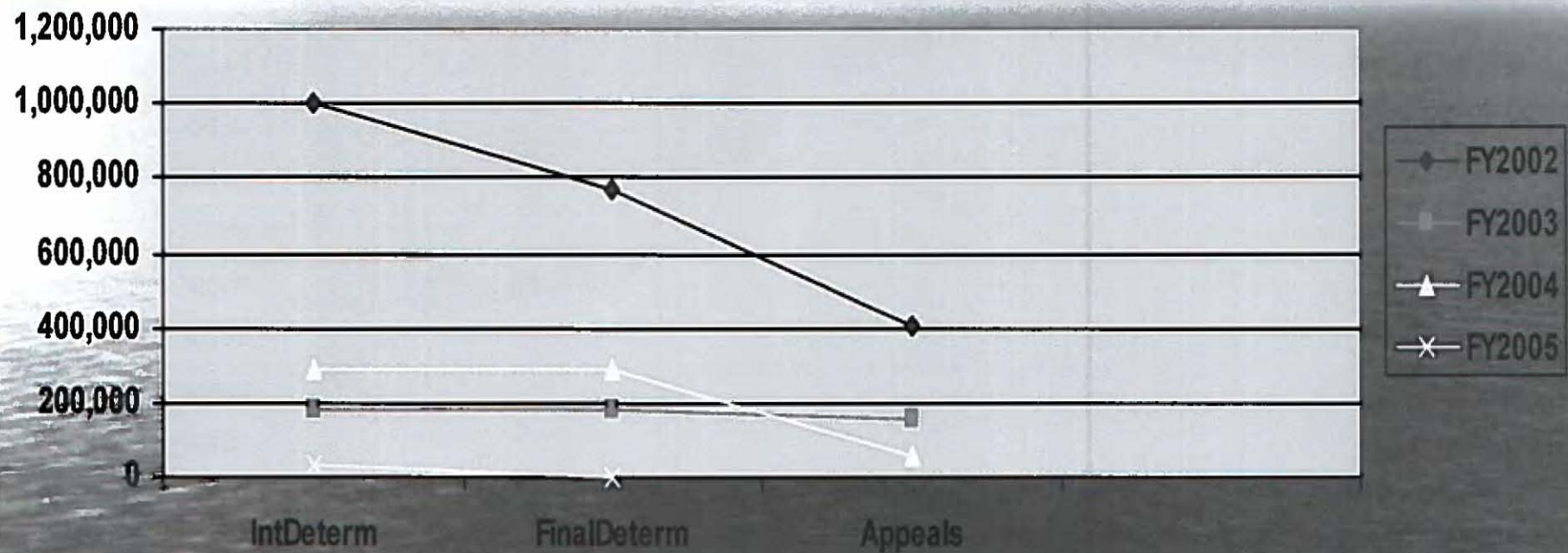
H2B Visa Data

H-2B Annual Statistics



Fiscal Stewardship

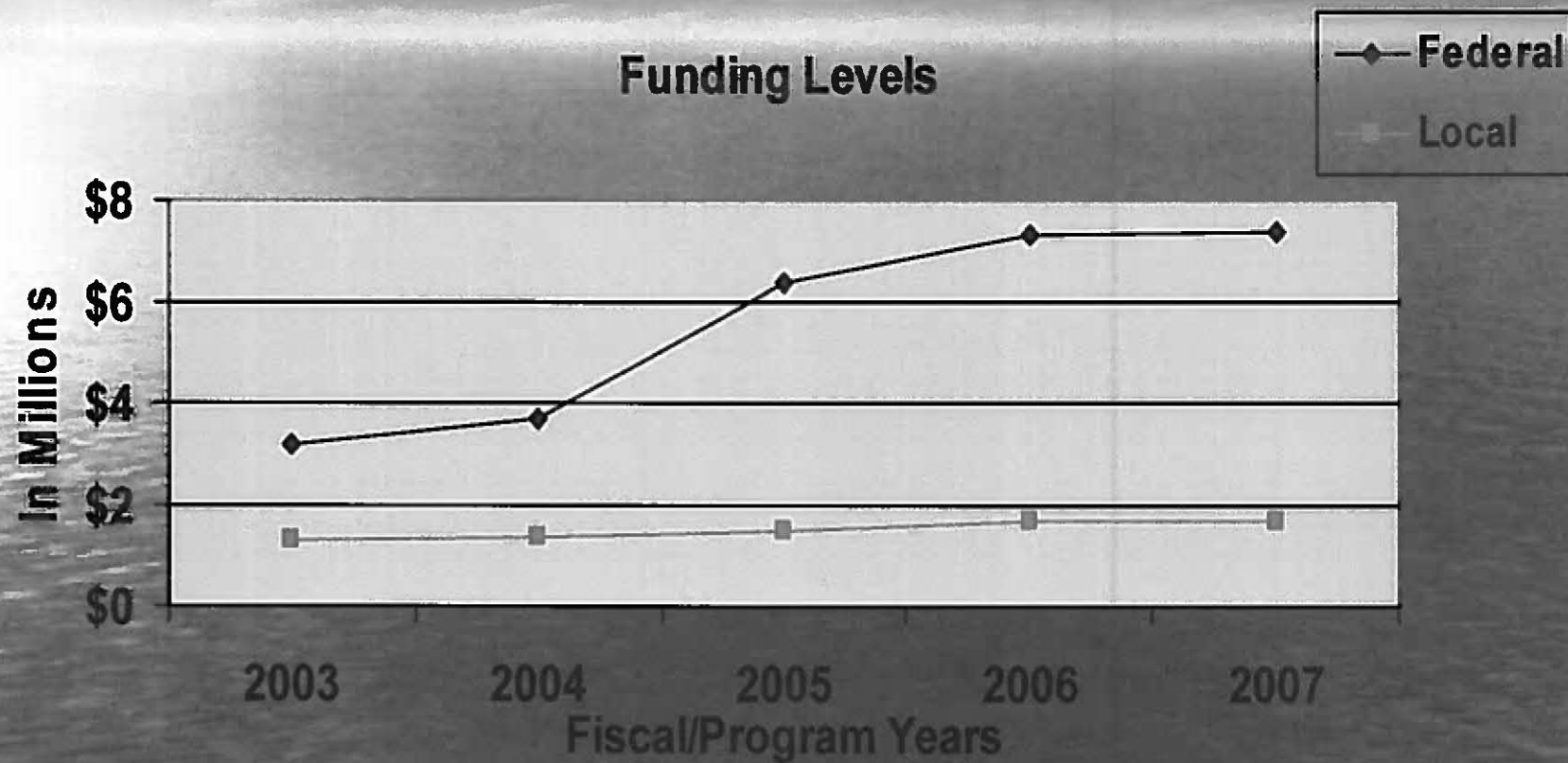
Disallowed Costs



Federal Regional Council (FRC)

- **US Department of Labor**
 - Alien Labor Certification (\$48,660)
 - OSHA (\$273,000)
 - Bureau of Labor Statistics (\$177,175)
 - Older Worker Program (\$972,700)
 - Workforce Investment Act (\$4,064,486)
 - Wagner-Peyser Act (\$326,555)
- **Corporation for National and Community Service** (\$1,580,126)
- **TOTAL: \$7,442,702**

Increased Funding



Natural Resources Subcommittee

Chairperson: Director, BSP

Members:

- Bureau of Statistics and Plans, GCMP
- Department of Agriculture
- Guam Environmental Protection Agency
- Department of Parks and Recreation, HPO
- Department of Customs and Quarantine
- Department of Interior- Fish and Wildlife Services
- NOAA
- Fisheries -PIRO
- Guam Preservation Trust
- the Nature Conservancy
- US Department of Agriculture
- National Invasive Species Council
- Department of Defense – Navy and Air Force
- Army Corps of Engineer
- Office of Senator James Espaldon

Mission of Subcommittee

Guam's Natural Resources stakeholders are dedicated to strengthening and developing key policies, legal frameworks and essential programs that guarantee the sustainability of Guam's fragile and very limited natural resources and to set the stage for strategies that will be needed to confront emerging conservation challenges effectively to benefit future generations.

Goals and Objectives

- Develop Mitigation Compensatory Mitigation Policy
- Encourage open communication with DOD and other stakeholder
- Invasive Species
- Coral Reef Ecosystem
- Culture and Historic Resources
- Resource Agency Capacity

Accomplishments

- Meetings with DOD – Partnering Sessions
- Engaged federal partner to assist in obtaining federal grants
- Set up meetings with Congressional Staff
- Discussed Compensatory Mitigation – Kilo Wharf Project
- Contracted consultant to develop Strategy
- Obtained federal funds to support CMTF

Capacity Requirements

- BSP, Guam Coastal Management Program
- \$348,000
- Department of Agriculture – DAWR and
DFSR-\$231,443
- Department of Parks and Recreation-
Historic Preservation -\$164,000
- Guam EPA – Environmental Subcommittee



Ports and Customs CMTF Subcommittee

- Welcome
- Background/ Summary Purpose
- Mission Statement
- Subcommittee Members
- Issues and concerns

MISSION STATEMENT

- The Ports and Customs Subcommittee's mission is to ensure the safe and efficient delivery of cargo and passengers, as well as identify agency resources needed to accommodate the increase in port traffic.



Ports and Customs Subcommittee Members

- JDLGCP Port Authority of Guam - Chair
- A.B. Won Pat International Airport Authority
- Guam Customs and Quarantine Agency
- Department of Agriculture
- United States Coast Guard
- US Customs and Border Patrol
- US Department of Agriculture
- Port Users Group
- Surface Deployment and Distribution Command
- Mayor Nito Blas, Mangilao



Ports and Customs Issues and Concerns

- No definitive information
- Financial Resources for Capital Improvement Projects in support of the military buildup
- Military/Commercial Construction
- Overcapacity / Debt service
- GIAA master plan developed prior to JGPO announcement



Ports and Customs Issues and Concerns

- › Unified policy by DOD for construction cargo and equipment delivery to military bases
- › Potential invasive species threat entering and leaving the island
- Increased potential for contraband smuggling into Guam
- Human Resources availability for skilled positions



Ports and Customs Accomplishments

- Submitted scoping comments to Joint Guam Program Office (JGPO) OEIS/EIS
- Attended IGIA meetings in DC (Aug & Nov)
- 2007 Industry Forum (August)
- 2007 Port Development Conference (Sept 2007)
- Village Meetings (Dec)
- PAG Master Plan



Ports and Customs Estimated Costs

- In support of the military buildup, the subcommittee developed its needs assessments based on three distinct phases.
- Needs assessments were based on preliminary information of cargo volumes and personnel relocation associated with the planned realignment provided by JGPO.



Ports and Customs Estimated Costs

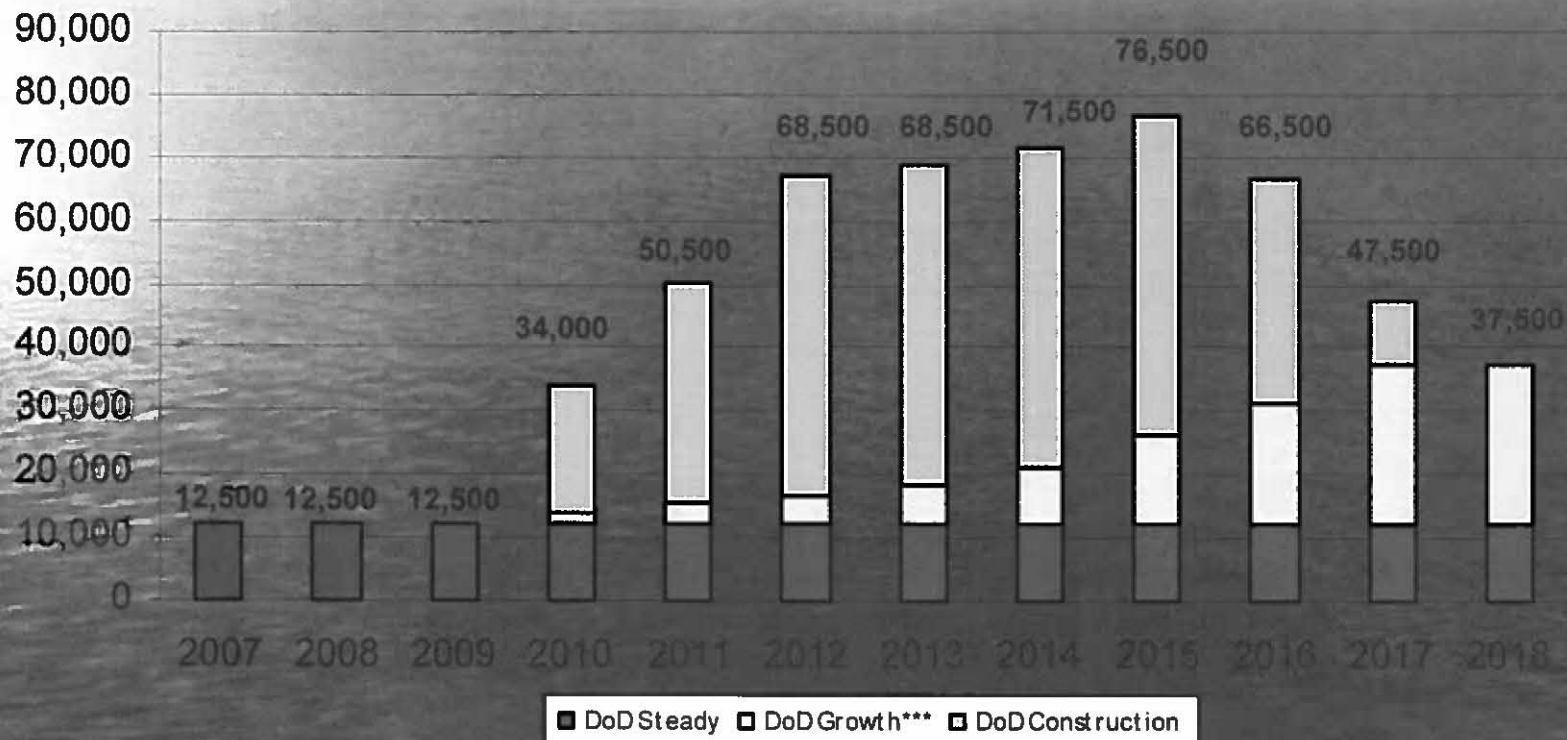
- Based on the JGPO information that Guam has received, needs assessments were developed by individual agencies to support the buildup.
- The funding levels as estimated for Guam Customs/Department of Agriculture/ USDA total \$14 million. All project and program cost requirements were identified to be essential for the pre-construction phase.
- Included in the figures are costs for Mobile X-ray machines, construction of washdown facilities, a fumigation station and the funding for increased staffing resources deemed necessary to fulfill mandates.



Port Authority of Guam

ESTIMATED DOD TEU THROUGHPUT

Fiscal Year 2007-2018



Source: May 9, 2007 letter from JGPO Executive Director to Gov. Camacho
***DoD throughput requirements are anticipated to grow beyond the levels shown in 2014 and beyond as units new to Guam assume training, operational, maintenance and logistical missions.

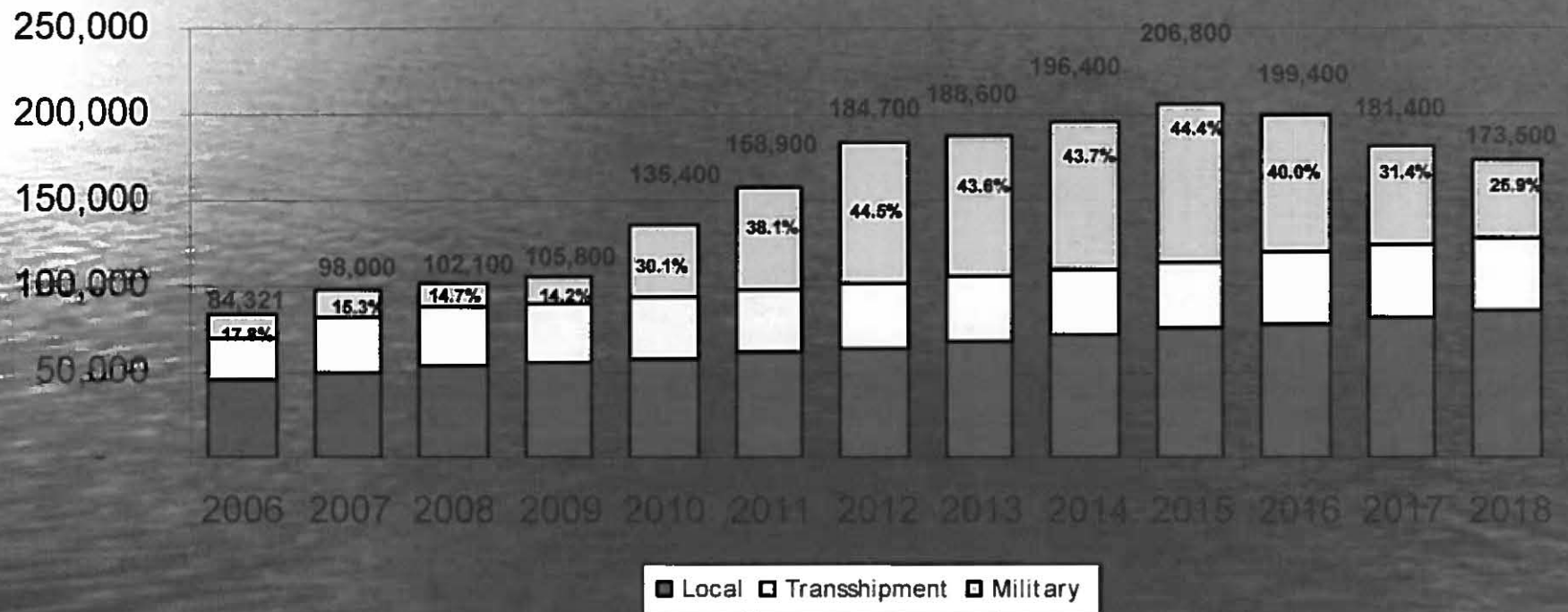
Forecasted Port Activity



Port Authority of Guam

TOTAL CONTAINER HANDLING

Fiscal Year 2007-2018



Forecasted Port Activity



Port Authority of Guam

\$80.8 Million for Proposed CIP Projects

- **Berth Modernization**
 - 2250' feet of wharf
 - Cost: \$39.9 million
- **Container Yard Expansion**
 - Terminal paving
 - Site Utilities
 - Storm drains, lighting, etc.)
 - Cost: \$40.9 million



Infrastructure Development



Port Authority of Guam Proposed F-7 Wharf





Port Authority of Guam

Other Projects

➤ **Crane Rail Replacement**

- 4,000 lineal ft of 50 ft. crane rails
- F-4 through F-6
- **Cost: \$2.2 million**

➤ **Human Resources Management**

- Recruiting, Training & Development of PAG Personnel
- Apprentice Program

➤ **Dredging Maintenance**

- Silt build-up removal
- Piers F-3 to F-6
- **Cost: \$1.5 million**

➤ **Information Technology Upgrades**

- Enhancement of current financial systems
- Data collection and access for Guam Customs and Port Users
- **Cost: \$2.5 million**



Port Authority of Guam

\$35 Million for Equipment Acquisition

➤ Cranes

- Gantry Cranes (3)
 - Ship-to-Shore Gantry Cranes
 - **Cost: \$21 million**



➤ Support Equipment

- Top Lifters (5)
- Side Lifters (6)
- Mafi Trailers (24)
- Tractors (17)
- Forklifts (10)
- Yard Chassis (50)
- **Total cost: \$14 million**



Equipment Acquisition



Ports and Customs Estimated Costs

• Guam Customs	• \$4,892,000
• USDA	• \$5,000,000
• Department of Agriculture	• \$4,000,000
• PAG	• \$122,000,000
• Total	• \$135,892,000



Port Authority of Guam

- **Keep all inbound Military & Local containers on chassis to expedite delivery**
- **Current Equipment Available:**
 - 1,860 chassis owned by Carriers and Truckers
 - 100 tractors owned by Trucking Companies
- **Master plan update**
 - Parsons Brinckerhoff Inc. contracted to review and update 1999 master plan

ECONOMIC DEVELOPMENT SUBCOMMITTEE

- › Chairperson, Tony Blaz, Administrator GEDCA
- › Members
 - › Guam Economic Development and Commerce Authority
 - › Bureau of Statistics and Plans
 - › Guam Visitors Bureau
 - › Revenue and Taxation
 - Guam Chamber of Commerce
 - Guam Hotel and Restaurant Association
 - Department of Labor
 - Small Business Administration
 - Pacific Islands Small Business Development Center

Economic Development Subcommittee

- Handout presents mission, membership and other subcommittee information
- Focus of Subcommittee is spur economic development and assist local business
- Working with other small business advocates including SBA, Chamber of Commerce Small Business Focus Group, UOG and Small Business Development Center as well as small businesses

Economic Development Subcommittee

- Main initiatives being pursued based upon input from small business advocates include:
 - Local preference for military contracts
 - Funding set asides for local/small businesses
 - Policing subcontracting plans to ensure prime contractors utilize local/small businesses
 - Establishing small business training programs
 - Bonding and insurance for local/small businesses
 - Local/Small business loan programs
 - Assessing local/small business usage under BOS contracts
 - Expanded use of local wholesalers/local franchises
 - Others

Economic Development Subcommittee

- Preliminary Funding Requirements (dollar amounts subject to refinement)
 - \$5 M Economic Impact Study and Modeling of Revenues
 - \$20 M Small Business Revolving Loan Program, Hire Procurement Specialists, Bonding, etc.
 - \$3 M Construct SBDC Small Business Incubator
 - \$2 M Financial Advisory Services (Bonds)
 - \$1 M Business Capabilities/Business Development Studies
 - \$1 M Infrastructure Feasibility Studies for Spanish Crown properties located near military bases
 - others

C/MTF Housing Subcommittee

OUR MISSION

Examine the housing market, Conduct an Analysis of future housing needs for the community and Mitigate any impacts that may arise from the military expansion, in order to Ensure that Adequate housing is Available for Guam residents of every income level

Our Vision is a Community with **ADEQUATE** and
AFFORDABLE Housing **AVAILABLE** for **EVERYONE**

MEMBERS

Chairman-Ronald S. DeGuzman

Co-Chairman-Benny A. Pinaula, GHURA

Guam Housing & Urban Renewal
Authority (GHURA)

Department of Land Management
(DLM)

✓ Chamorro Land Trust Commission
(CLTC)

✓ Guam Ancestral Lands
Commission

✓ Bureau of Statistics and Plans

✓ Guam Housing Corporation

✓ U.S. Department of Agriculture
(USDA)

✓ Catholic Social Services, Cerila
Rapadas

✓ Salvation Army, Marcel Camacho

✓ Guam Association of Realtors, Inc.,
Arnold Jose

✓ Micronesian Self Help Housing,
Carlos V. Camacho

✓ Security Title Inc., Ronald M. Young

✓ Century 21 Realty Management, Chris
Felix

✓ Pacific American Title Escrow, Paul
Alfred

✓ Citizens Security Bank, Mildred Lorzano

✓ Center for Independent Living of Guam

Tasks Accomplished

- ✓ Subcommittee members completed a general needs assessment
- ✓ Initiated process to conduct Comprehensive Housing Study for Guam (RFP-tentative 2/1/08)
- ✓ Initiated dialogue with Congresswoman Bordallo on following;
 - ✓ Expanding Low income housing tax credits program for Guam
 - ✓ Pursue waiver of HUD 10% cap on planning activities (CDBG)
 - ✓ Support USDA designation of entire island of Guam as "Rural"
- ✓ Attendance at meeting: IGIA and FRC
- ✓ Dialogue with Federal Partners for supplemental funding

ISSUES & CONCERNS

- ✓ Increase stock affordable housing
 - ✓ Explore Incentives for developers
- ✓ Examine barriers to affordable housing
- ✓ Re-use of temporary workforce housing for permanent affordable housing
- ✓ Increased Homelessness
- ✓ Increase access to existing housing assistance programs
- ✓ Cross-cutting concern:
 - ✓ Land Use Plan & Infrastructure Master Plan is CRITICAL
 - ✓ Changes to military housing allowance
 - ✓ Impact on current affordable housing stock

ENVIRONMENT SUBCOMMITTEE

Chairperson: Lorilee Crisostomo, GEPA Administrator

Members

- Guam Environmental Protection Agency
- WERI
- Department of Agriculture
- Bureau of Statistics and Plans
- Department of Public Works
- U.S. EPA
- NOAA
- Army Corp of Engineers

Environment Sub-Committee Mission Statement

To ensure that environmentally sound development practices are included in the integrated comprehensive master plan for military expansion on Guam, that environmental impacts are properly assessed and mitigated, and that environmental quality is improved through coordinated efforts of the Civilian/Military Task Force

Environmental Sub-Committee Activities

- NEPA Reviews
 - DOD Expansion EIS/OEIS
 - Mariana Islands Range Complex
 - Kilo Wharf EIS
 - Ocean Disposal of Dredged Materials EIS
- Coordination
 - Environmental Forums
 - Permitting Process
 - DOD/Guam Partnering
 - IGIA
 - Industry Forum
 - Village Meetings
- KPMG Report Input

Social/Cultural Subcommittee

Members

Chairperson: Sylvia Flores

- Department of Chamorro Affairs
- Council on the Arts and Humanities
- Committee on Judiciary, Natural Resources, Infrastructure, and Cultural Affairs
- Guam Legislature
- Mayors Council
- Guam Visitors Bureau
- 36th Services (USAF, MWR)
- MWR (Navy)
- Guam Preservation Trust
- Historic Resources Division, Department of Parks & Recreation
- University of Guam
- Chamorro Studies and Special Projects, GPSS
- Guam Museum Foundation
- U.S. Naval Forces Marianas
- Guam Hotel and Restaurant Association
- Cultural Organizations
 - Pa'a Taotao Tano
 - Task Force for Free Association
 - Nasion Chamoru
 - Chamorro Artists Association
 - Lina'la
- Office of the Governor
- Office of the Lt. Governor

Mission

- To collaborate with the U.S. military and the Federal Government in building trust and partnership for the benefit of all present and future Guam residents with focus on the following:
 - A mutual 'sense of belonging'
 - Mutual RESPECT and RECOGNITION
 - Protection and preservation of Guam's culture, language, and lands;
 - Promotion of civilian and military relations;
 - 'Quality of life' concerns for both military and Chamorro families;
 - Use of shared federal and local resources to support the above objectives.

Issues/Concerns

- ❖ Understanding why Marines are being relocated and impact on our community and 'cultural' differences
- ❖ Compromising Chamorro traditions, language, and culture
- ❖ With the Health Subcommittee, identifying and addressing
 - potential health issues resulting from increased population
 - Limited resources and expertise to address social services
 - health benefits/care for children fathered by military personnel
- ❖ Determining Guam's ability to meet demands for family entertainment, art, music, and cultural activities/alternatives and identifying ways to overcome shortcomings.
- ❖ Identifying ways to integrate on collaborative GPSS and DoDEA school activities to promote anti-racism and gain better understanding of cultural differences.

Accomplishments thus far...

- ❖ Submitted testimony to EIS
- ❖ Social and cultural concerns addressed at DOI IGIA Working Group sessions through Housing subcommittee (Aug 2 & Nov 19, 07).
- ❖ Recommendations infused into KPMG Report (Oct 07).
- ❖ Participated in the Village Visits at Agana Heights, Santa Rita, and Dededo (Dec 4-6, 07).
- ❖ Continual outreach and participation in various civilian and military groups

Next Steps

- Invite Senators and community at large to be part of sub-committee
- Regularly hold monthly subcommittee meetings and publish results
- Work with CMTF leadership to communicate updates
- Broaden relationships with the business, military, government, and community-at-large



The Honorable
Felix P. Camacho
Governor

The Honorable
Michael W. Cruz, M.D.
Lieutenant Governor

Guam Community Buildup
Civilian-Military Task Force
Subcommittee on Infrastructure

MEMBERSHIP

United States Government:

U.S. Air Force, 36th Base Wing, Guam
U.S. Army, Corps of Engineers, Guam
U.S. Navy, Naval Facilities, Guam;

Government of Guam:

Department of Administration – Mass Transit
Department of Public Works
Guam Environmental Protection Agency
Guam International Airport Authority
Guam Legislature – Office of Senator J. Espaldon
Guam Power Authority
Guam Waterworks Authority
Port Authority of Guam;

Private Sector:

GTA, TeleGuam
Guamcell Communications
HafaTel
I-Connect
IT&E
Insular Pacific Communications
Marianas Cable Vision; and

Private, Citizens-at-Large:

Individual names have yet to be authorized for release.



The Honorable
Felix P. Camacho
Governor

The Honorable
Michael W. Cruz, M.D.
Lieutenant Governor

Guam Community Buildup
Civilian-Military Task Force
Subcommittee on Infrastructure

MISSION

To develop an integrated, comprehensive Master Plan that would accommodate the expansion of military personnel, operations, assets & missions, and to maximize opportunities resulting from this expansion for the benefit of both the civilian and military communities.

UNIFIED POSITIONS

- 1. Our 212 square mile Island is too small for more than one (1), robust & reliable, power system, water system, wastewater, solid waste system, transportation system, etc.;*
- 2. All power, water, wastewater, roadway solid waste etc. infrastructures are to be holistically-integrated and upgraded for the cost-benefit & quality of life of the entire, Civilian-Military-Commercial-Residential communities;*
- 3. The Membership shall continue its focus on what it does best - Infrastructure & Utilities ... While the DOD continue its focus on what it does best - Our National Defense; and*
- 4. The Membership shall exhaust every effort with the JGPO, the NavFacMar, the "cooperating" Federal Agencies, and within its Membership on making the abovesaid a fully-funded reality.*



The Honorable
Felix P. Camacho
Governor

The Honorable
Michael W. Cruz, M.D.
Lieutenant Governor

Guam Community Buildup
Civilian-Military Task Force
Subcommittee on Infrastructure

STRATEGIC GOALS & OBJECTIVES

- 1. To plan, coordinate & schedule the construct of all roadways, utilities, etc. such that costs are shared, economies of scales are realized, damages are averted, and customer inconveniences are minimized;***
- 2. To de-prioritize all DOD-related infrastructure until definitive information & funding are provided for its impact, while prioritizing all other community-related infrastructure with known impacts & funding; and***
- 3. To leverage Federal funding (i.e., USDOT-FMA-FHWA-FTA-NHTSA, DOD-DAR-OEA, DOE, etc.) & Local funding (i.e., THF, GPA, GWA, GTA, MCV, etc.) in the deployment of all infrastructures;***



The Honorable
Felix P. Camacho
Governor

The Honorable
Michael W. Cruz, M.D.
Lieutenant Governor

Guam Community Buildup
Civilian-Military Task Force
Subcommittee on Infrastructure

ACHIEVEMENTS TO DATE

April, 2006 ... Governor's Infrastructure Improvement Forecast (\$945M)

May, 2007 ... EIS-OEIS Scoping for DOD's Military Buildup

June, 2007 ... Governor's Infrastructure Improvement Forecast – Update (\$1.7B)

August, 2007 ... Business Opportunities before the Guam Industry Forum (\$2.9B)

November, 2007 ... Needs Assessment before the IGIA (\$3.2B)

NEXT STEPS

March, 2008 ... Submission of FY2010 "Needs" to the DOI-IGIA

June, 2008 ... Submission of FY2010 "Digest" to the U.S. OMB

September, 2008 ... Completion of Infrastructure Asset Mapping – Phase I

December, 2008 ... Completion of Infrastructure Asset Mapping – Phase II



The Honorable
Felix P. Camacho
Governor

The Honorable
Michael W. Cruz, M.D.
Lieutenant Governor

Guam Community Buildup
Civilian-Military Task Force
Subcommittee on Infrastructure

POINTS OF CONTACT

For Highways, Solid Waste & Overall ... Lawrence P. Perez @ 646.3131

For Power ... Joaquin Flores, P.E. @ 648.3225

For Water ... John Benavente, P.E. @ 647.2600

IN CLOSING

The Guam build up will require a "Team Guam" effort involving all branches of Government to ensure that the people of Guam benefit without comprising their quality of life. The preservation of our culture and maintaining our way of life is important to all who call Guam home. It is only in the best interest of the people of Guam that we as Government leaders work collectively to preserve our heritage and traditions.